HUBBARD COMMUNICATIONS OFFICE Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 8 SEPTEMBER 1967

Remimeo

OFFICERS AT WW

The authority of the Continental Liaison Officer at WW, for HCOs or the Org portions is JUNIOR to the Executive Secretaries of any org. Only the HCO Exec Sec WW and the Org Exec Sec WW are senior to the Exec Secretaries of orgs.

The Continental Liaison Officer is not there to issue orders to orgs. He is at the <u>service</u> of orgs. HCO Continental Liaison is the WW <u>Comm</u> point for the HCO Exec Secs in every org in the Continental zone. The Org Continental Liaison is the WW <u>Comm</u> point for the Org Exec Secs for every org in the Continental Zone.

They are essentially representatives.

They are there to get the stats of each org up by providing SERVICE from WW.

They are far too far away to give orders with any reality. But they can HELP.

STATISTICS

The statistic of each Continental Liaison Officer is the same as the Continental Exec Sec (HCO or Org) of the Continent he represents. It is a combined stat for his portion of those orgs.

His NAME appears on the WW Division statistic.

He should be from the Zone he represents insofar as possible.

The Continental Liaison pair at WW are not the Continental Exec Secs.

The WW HCO Exec Sec and WW Org Exec Sec should pass any orders via and obtain any data on any continent via the Continental Liaison Office AND IN NO OTHER WAY.

HCO and Org Exec Secs in orgs should not address the HCO and Org Exec Secs WW but their own HCO or Org Continental Liaison Officer at WW and order him to bring up this or that at WW.

Local lack of books, supplies, meters, bulletins, pol ltrs should be pointed to the Cont Liaison WW.

Absence of policy, down stats, etc., should be pointed out to the Exec Secs of an org by the Continental Liaison Officers at WW IN ORDER TO GET STATS UP.

Continental Liaison Officers are only in the business of getting stats up in each org and portion they represent and finding out for the Exec Secs WW why the stats aren't up.

Find the data, find the outness, for the Exec Secs WW is a primary duty of Continental Liaison Officers at WW. For instance, find out why NY can't keep execs long enough to train them, find why Miami is almost non-existent. Really find out why and give the data to the WW Exec Secs.

GET THE STATS UP. AND HELP THE OUTER ORGS.

L. RON HUBBARD Founder

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